

Why Kerry?



Market Leadership

- Global leader across Taste **and** Nutrition
- Global leader in developing markets with strong track record of growth
- Global leader in Taste & Nutrition solutions for both Meat and Meat Alternative markets
- Global leader in Clean Label solutions
- In 5 of the top 10 blockbuster drugs
- Leader in our chilled foods categories in UK and Ireland

Proven Success

- 9% CAGR for revenue
- 13% CAGR for trading profit
- 12% CAGR for adjusted EPS
- 16% CAGR on share price
- 17% CAGR on dividend per share
- 25% absolute carbon reduction (2010-2020)

Growth Potential

- Industry-leading business model
- Unique integrated Taste & Nutrition solution capability to meet evolving market needs
- Winning across all customer segments and channels
- Further strong growth potential in developing markets
- Extensive global footprint platform to meet local needs
- Proven consolidator

People

- Proven leadership and management capability
- Purpose-driven inclusive culture
- Investment in future focused leadership, professional and technical capabilities
- Opportunities for personal growth and career fulfilment
- Globally diverse, mobile and engaged workforce
- Reward and recognition focus

Technology Leadership

- Leading technology portfolio with global leadership in integrated technologies
- Industry-leading application and culinary expertise for solutions delivery
- Unparalleled breadth of integrated manufacturing process capabilities
- Industry-leading infrastructure of global and local technology and application centres
- Deep research and innovation programme that leverages global network of research and technology partners

Sustainability

- Core to our purpose, vision and business model
- Leading portfolio of positive and balanced nutrition solutions
- Innovation strategies focused on the industry's biggest challenges
- Consistent delivery against sustainability targets
- Milestones linked to performance management