

Calendar of Events

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Event	Location	Date
Davy Conference	Boston, USA	5 January 2012
ODDO Conference	Lyon, France	5/6 January 2012
Davy Conference	New York, USA	6 January 2012
Preliminary Results 2011	London, UK	21 February 2012
UBS Consumer Conference	Edinburgh, Scotland	6 March 2012
Jeffries 'Best of the Irish' Conference	London, UK	12 March 2012
Goodbody Conference	Paris, France	14 March 2012
UBS Global Consumer Conference	Boston, USA	14 March 2012
CAGE Conference	London, UK	20/21 March 2012
Interim Management Statement AGM – Q1	Conference Call	2 May 2012
Goldman Sachs Small & Mid-Cap Symposium	London, UK	8/9 May 2012
Exane BNP Paribas Ingredients conference	London, UK	22 May 2012
Davy European Ideas Forum	Paris, France	29 May 2012
Davy European Ideas Forum	Frankfurt, Germany	30 May 2012
Societe Generale Mid Cap Conference	Nice, France	31 May 2012
Deutsche Bank Conference	Paris, France	19/20 June 2012
Interim Management Report – H1	London, Dublin	9 August 2012
Barclays Back to School Conference	Boston, USA	5/6 September 2012
BOA Merrill Lynch Global Consumer Conference	London, UK	19/20 September 2012
Interim Management Statement AGM – Q3	Conference Call	31 October 2012
Morgan Stanley Global Consumer & Retail Conference	New York, USA	13/14 November 2012
JP Morgan Ingredients Conference	London, UK	20 November 2012
Societe Generale 'Premium Review' Conference	Paris, France	29/30 November 2012